Biennial Strategy Review System: Logic Table and Work Plan

Instructions: The following Logic Table should be used to articulate, document, and examine the reasoning behind your work toward an Outcome. Your reasoning—or logic—should be based on the Partnership's adaptive management <u>decision framework</u>. This table allows you to indicate the status of your management actions and denote which actions have or will play the biggest role in making progress.

Some Management Strategies and Work Plans will not immediately or easily fit into this analytical format. However, all GITs should complete columns one through four to bring consistency to and heighten the utility of these guiding documents. The remaining columns are recommended for those who are able to complete them. If you have any questions as you are completing this table, please contact SRS Team Coordinator Laura Free (free.laura@epa.gov).

The instructions below should be used to complete the table. An example table is available on the GIT 6 webpage under "Projects and Resources".

- 1. For the first round of strategic review (2017-2018): Use your existing Work Plan actions to complete the **Work Plan Actions** section first. Make sure to number each of the actions under a high-level Management Approach, as these numbers will provide a link between the work plan and the logic table above it. Use color to indicate the status of your actions: a green row indicates an action has been completed or is moving forward as planned; a yellow row indicates an action has encountered minor obstacles; and a red row indicates an action has not been taken or has encountered a serious barrier.
- 2. **Required:** In the column labeled **Factor**, list the significant factors (both positive and negative) that will or could affect your progress toward an Outcome. The most effective method to ensure logic flow is to list all your factors and then complete each row for each factor. Consult our Guide to Influencing Factors (Appendix B of the Quarterly Progress Meeting Guide on the <u>GIT 6 webpage</u> under "Projects and Resources") to ensure your list is reasonably comprehensive and has considered human and natural systems. Include any factors that were not mentioned in your original Management Strategy or Work Plan but should be addressed in any revised course of action. If an unmanageable factor significantly impacts your outcome (e.g., climate change), you might choose to list it here and describe how you are tracking (but not managing) that factor.
- 3. **Required:** In the column labeled **Current Efforts**, use keywords to describe existing programs or current efforts that other organizations are taking that happen to support your work to manage an influencing factor but would take place even without the influence or coordination of the Chesapeake Bay Program. You may also include current efforts by the Chesapeake Bay Program. Many of these current efforts may already be identified in your Management Strategy; you may choose to link the keywords used in this table to your Management Strategy document for additional context. You may also choose to include some of these efforts as actions in your work plan; if you do, please include the action's number and hyperlink.
- 4. **Required:** In the column labeled **Gap**, list any existing gap(s) left by those programs that may already be in place to address an influencing factor. These gaps should help determine the actions that should be taken by the Chesapeake Bay Program through the collective efforts of Goal Implementation Teams, Workgroups, and internal support teams like STAR, or the actions that should be taken by individual partners to support our collective work (e.g., a presentation of scientific findings by a federal agency to a Chesapeake Bay Program workgroup). These gaps may already be listed in your Management Strategy.
- 5. **Required:** In the column labeled **Actions**, list the number that corresponds to the action(s) you are taking to fill identified gaps in managing influencing factors. Include on a separate line those approaches and/or actions that may not be linked to an influencing factor. To help identify the action number, you may also include a few key words. Emphasize critical actions in **bold**.
- 6. **Optional:** In the column labeled **Metric**, describe any metric(s) or observation(s) that will be used to determine whether your management actions have achieved the intended result.
- 7. **Optional:** In the column labeled **Expected Response and Application**, briefly describe the expected effects and future application of your management actions. Include the timing and magnitude of any expected changes, whether these changes have occurred, and how these changes will influence your next steps
- 8. **Optional:** In the column labeled **Learn/Adapt**, describe what you learned from taking an action and how this lesson will impact your work plan or Management Strategy going forward.

Toxics Policy and Prevention Logic Table and Work Plan

Primary Users: Goal Implementation Teams, Workgroups, and Management Board | Secondary Audience: Interested Internal or External Parties **Primary Purpose:** To assist partners in thinking through the relationships between their actions and specific factors, existing programs and gaps (either new or identified in their Management Strategies) and to help workgroups and Goal Implementation Teams prepare to present significant findings related to these actions and/or factors, existing programs and gaps to the Management Board. | Secondary Purpose: To enable those who are not familiar with a workgroup to understand and trace the logic driving its actions.

Reminder: As you complete the table below, keep in mind that removing actions, adapting actions, or adding new actions may require you to adjust the high-level Management Approaches outlined in your Management Strategy (to ensure these approaches continue to represent the collection of actions below them).

Long-term Target: Continually improve practices and controls that reduce and prevent the effects of toxic contaminants below levels that harm aquatic systems and humans. Build on existing programs to reduce the amount and effects of PCBs in the Bay and watershed. Use research findings to evaluate the implementation of additional policies, programs and practices for other contaminants that need to be further reduced or eliminated.

Two-year Target: Completion of performance targets related to key actions

KEY: Use	KEY: Use the following colors to indicate whether a Metric and Expected Response have been identified.						
Metric	Specific metrics have not been identified						
Wictric	Metrics have been identified						
Expected Response	No timeline for progress for this action has been specified						
Expected Response	Timeline has been specified						

Factor	Current Efforts	Gap	Actions (critical in bold)	Metrics	Expected Response and Application	Learn/Adapt
What is impacting our ability to achieve our outcome?	What current efforts are addressing this factor?	What further efforts or information are needed to fully address this factor?	What actions are essential to achieve our outcome?	Optional: Do we have a measure of progress? How do we know if we have achieved the intended result?	Optional: What effects do we expect to see as a result of this action, when, and what is the anticipated application of these changes?	Optional: What did we learn from taking this action? How will this lesson impact our work?
Broad geographic extent and distribution of PCBs	PCB Story Map and tidal impairments indicator map to communicate extent of PCB impairments.	Continued jurisdictional monitoring programs for PCBs, including fish tissue sampling.	Build on jurisdictional monitoring programs to coordinate watershed-wide monitoring and tracking of PCB impairments.			
Political will to modify regulatory programs and/or create voluntary programs	Progress in implementation of local TMDLs, some progress on multi-state TMDL development	Ongoing GIT funded project to study feasibility of voluntary PCB removal program(s)	PCB Consortium to support progress on regulatory and voluntary programs in multiple jurisdictions			
High cost of remedies: instream sediment remediation; waste water PCB source trackdown studies; electrical equipment replacements; stormwater controls; contaminated site remediation	Ongoing academic studies; WWTP PCB removal GIT funded study	Complete and release PCB trackdown study and PMP guide.	PCB Consortium to share information in order to reduce high cost of management approaches, and consider more approaches to prevent release of PCBs	est		
Variety of sources and pathways for PCBs entering the environment that necessitate a wide-range of very different management responses (e.g., primary	Reports from CSN to better understand variety of sources and pathways for toxic contaminants, including PCBs; Development of fact	Further information needed on extent of atmospheric deposition of PCBs in the Bay Watershed; better understand PCB	PCB consortium to share lessons learned on management approaches and best practices to			

Factor	Current Efforts	Gap	Actions (critical in bold)	Metrics	Expected Response and Application	Learn/Adapt
What is impacting our ability to achieve our outcome?	What current efforts are addressing this factor?	What further efforts or information are needed to fully address this factor?	What actions are essential to achieve our outcome?	Optional: Do we have a measure of progress? How do we know if we have achieved the intended result?	Optional: What effects do we expect to see as a result of this action, when, and what is the anticipated application of these changes?	Optional: What did we learn from taking this action? How will this lesson impact our work?
sources such as electrical equipment, secondary sources such as wastewater treatment by-products, and pathways such as stormwater runoff contaminated by air deposition or contaminated sites)	sheet to communicate multiple benefits of nutrient and sediment management practices for toxic contaminants	removal rates and efficiencies through nonpoint source management practices for nutrient and sediment reduction.	implement PCB reductions through TMDLs, MS4 permits, and NPDES permits.			
Need to shift paradigm to acknowledge that there are ongoing sources of PCBs (i.e., PCBs are not static "legacy" contaminants)	No current efforts	Track potential new sources of PCB production, for example ink and dye manufacturing industries.	Develop approaches for understanding all sources of PCBs in the watershed.			
Knowledge gaps on relative sizes of PCB sources	No current efforts	Large scale synthesis and mass balance analysis of PCB sources in the watershed	PCB consortium could address this knowledge gap (with resources, e.g GIT funding)			

			WORK PL	AN ACTION	S			
	Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier							
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline			
Manage	ment Approach 1: Regulator	y Approaches						
		1.1.1 Continue statewide fish tissue sampling for PCBs at 125 sites. Not all are in the Susquehanna Drainage. These are rotated to new locations every year.	PA DEP					
1.1	Continue jurisdictional monitoring programs for PCB occurrence to assess need for new local TMDLs and progress related to reducing PCB loads.	1.1.2 Estuarine probabilistic monitoring which includes a list of PCB congeners in sediment	VA DEQ		42 sites were sampled within minor tidal tributaries and embayments of the CB Watershed, 35 of which were probabalistic and 7 of which were targeted, cromprising a special study within the Potomac River embayments. 3 of the targeted sites weree within MD's Potomac River waters, off the mouth of VA embayments. An additional 11 probabalistic sites occured in coastal Delmarva waters, and 4 in the Back Bay and North Landing River waters of the Abermarle Sound drainage. Sediment chemistry, sediment toxicity, and benthic community samples were collected at all 57 sites. Weight of evidence measurements for aquatic life use will be conducted for all sites, based on the sediment quality triad.			
		1.1.3 Monitor all main stem tributaries to Bay listed as impaired. Fish PCB monitoring used on an as needed basis to monitor status;			Sampling design plan under development. Some stations will be placed in the non-tidal portion of the James River.			
		1.1.4 TMDL source investigation studies included where PCB			A study plan is currently under development for the non-tidal, middle and upper James River segments.			

	Red - action has not been taken or has encountered a serious barrier							
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline			
		Includes sediment monitoring and low level water column samples. 1.1.5 Conduct a PCB monitoring survey on pre and post-ENR WWTPs in Maryland to determine if there is an increase in removal effciency from the ENR treatment technology. Conduct a second round of sampling on the two plants that are pre-ENR once the upgrade goes online.	MDE		The final round of sampleing remains on hold as the Back River and Cox Creek WWTPs ENR treatment processes have not been completed. The contract has been extended through December 2018.			
		1.1.6 Continue annual PCB monitoring in support of PCB TMDL development. Monitoring includes collection of water column (non-tidal/tidal), sediment and fish tissue samples for PCB analysis to support the development of water quality models in establishing PCB TMDLs. 1.1.7 Conduct toxic contaminant monitoring for the tidal waters of			Tried to collaborate with other jurisdictions, but did not work out. The lower Sus River TMDL will depend on what happens with the Conowingo Dam. (Lower Sus includes all waters below the Conowingo Dam). 2019TMDL will be in place for PCBs for both lower Sus and Conowingo pool. Datasets that trigger changes in listings will be shared with the TCW. Have not seen a declining trend in Hg in young of the year but trends in Hg appear to be declining in Potomac main stem in older fish.			

Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles

	Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier							
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline			
		Aberdeen Proving Grounds (APG). 1.1.8 Conduct an analysis of Bay-wide PCB concentration data to improve our understanding of PCB dynamics through-out the Bay mainstem and the influence of loadings from the Susquehanna River and C&D Canal. The project will also focus on approaches for developing a PCB TMDL to address the main stem	MDE & VIMS		The study has been completed and a draft is currently undergoing review. It is anticipated that the report will be available in March 2018			
		segment listing in MD's portion of the Bay. 1.1.9 Continue annual PCB fish tissue monitoring for MDE's Fish Consumption Advisory Program to assign statewide fish consumption advisories. The program also provides fish tissue data for MDE's Environmental Assessments and Standards (EASP) and TMDL Programs to support Integrated	MDE		Toxics data for fish tissue collected on 2016 is available for early 2018. fish tissue sampling was conducted in 2017 at 25 stations (56 composites) to support the consumption advisory program, IR assessment, and TMDL development needs. Fish composite samples are being analyzed by UMBC and UMCES for PCBs, Hg, and chlordane. It is anticipated that the data results will be available in winter 2018.			

	Red - action has not been taken or has encountered a serious barrier							
Action			Responsible	Geographic	Expected Timeline			
	Description	Performance Target(s)	Party (or	Location				
#			Parties)					
		Report listing assessment						
		and TMDL development.						
		1.1.10 Conduct fish tissue	DOEE (WQD-		Fish tissue study was initiated July 2017. Expected			
		study.	ESA)		completion in July 2018.			
		1.1.11 Complete toxics						
		monitoring on sediments						
		in the Anacostia.						
		1.1.12 Approximately	WV					
		every five years, West						
		Virginia performs a						
		statewide fish tissue						
		assessment to inform						
		both fish consumption						
		advisory and 303(d)						
		listing processes.						
		Mercury and PCBs will be analyzed.						
		1.1.13 Develop a QAPP to	DE DNREC					
		describe objectives,	DE DINNEC					
		monitoring procedures						
		and laboratory methods						
		to be used to characterize						
		toxics in the Delaware						
		portion of the						
		Chesapeake Bay						
		drainage.						
		1.1.14 Compile existing						
		toxics data within the						
		Delaware portion of the						
		Chesapeake Bay						
		drainage.						

		Red - action has not b	Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	Expected filleline
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		1.1.15 Collect up-to-date			
		toxics data on surface			
		water, surface sediment			
		and biota within the Delaware portion of the			
		Chesapeake Bay			
		drainage.			
		1.1.16 Collect deep	•		
		sediment cores from a			
		depositional area in the			
		tidal Nanticoke River.			
		Radio-date and analyze			
		for contaminants to provide pollution history.			
		1.1.17 Create priority list			
		for sources in need of			
		clean-up and restoration.			
		1.2.1 Potomac River PCB	VA DEQ		PCB samples have been collected and analyzed from point
		implementation -			sources that have been assigned WLA's in the Potomac
	Continue local TMDL	includes point sources			PCB TMDL. A determination for the need for Pollutant
	implementation utilizing to	and MS4s. Point sources			Minimization Plans (PMPs) is forthcoming. Several MS4s
	the extent possible the	that exceed WLAs will			are in the process of or have submitted PCB TMDL action
	outputs of this strategy	submit PMPs.			plans which are under review within DEQ.
1.2	including data	1.2.2 Tidal			For the tidal James/Elizabeth River TMDL, a list of point
	compilations, results of	James/Elizabeth Rivers –			sources has been developed for inclusion in the TMDL. For
	enhanced monitoring,	point sources that have			facilities that have not monitored as part of TMDL
	guidance documents and	not screened effluents			development, the initial step post TMDL development will
	local-level input	using the low level			be for them to collect as prescribed number of sample
		method will be required			results to compated with the assigned WLAs. The list of
		to do so. Facilities that			davilitis includes municipalities, Inductrial Individual

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		have screened their effluents and exceed their WLA will be required to submit PMPs.			Permits, and Industrial Stormwater General Permits. Facility ffluents with existing loads that exceed WLAs will be asked to develop PMPs.			
		1.2.3 Phase 1 MS4's which have been assigned a WLA within a PCB TMDL requiring a PCB load reduction are required to develop a PCB Implementation Plan within one year of an approved TMDL.	MD MS4's		Phase 1 MS4 Implementation Plans have been developed by Anne Arundel County for the Baltimore Harbor, Baltimore County for the Bird/Gunpowder River, and Harford County for the Bush River in 2015-2017. Counties that have submitted plans are currently developing monitoring programs to support PCB TMDL implementation.			
		1.2.4 Finalize the District Consolidated TMDL Implementation Plan, and incorporate elements into District's next MS4 Permit.	DOEE, DDOT, DGS, and Federal Landholders		The TMDL IP was finalized in August 2016; 5 year milestones from the IP have been used to inform the performance metrics in each draft of the District's next MS4 permit, which is expected to be finalized in early 2018.			
		1.2.5 Implement stormwater BMPs and green infrastructure to meet TMDL IP's first set of 5-year milestones.			Ongoing. DOEE is actively working to compile finalized collection of BMPs.			
1.3	Develop guidance on integration of the various programs addressing toxics to reduce	1.3.1 Make a recommendation that STAC (or other partner such as the Interstate	TCW	Entire Watershed	TCW may have put in a proposal for a workshop, but if so it was not selectedno progress as of December 2017. Will consider inclusion and feasibility for completion in next round of MS and workplan.			

A			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
	inconsistencies in	Technology and			
	analytical methods, target	Regulatory Council or			
	thresholds, and	ASTSWMO) assemble a			
	investigation and	workshop of experts to			
	remediation approaches	discuss the integration of			
	(e.g. extent to which risk	analytical methods,			
	assessment requirements	target thresholds and			
	under contaminated site	investigation/remediation			
	regulations evaluate	approaches to achieve			
	potential carcinogenic	consistency.			
	effects from fish	1.3.2 Develop a "white	STAC/other		
	consumption by	paper" based upon the	partner		
	comparing ambient	outcome of the workshop			
	surface water	(e.g. formation of an			
	concentrations of PCBs	expert panel).			
	with human health	1.3.3 Determine status of	TCW		
	criterion used in site	efforts to coordinate			
	cleanups).	these processes at a			
		national level and stay			
		informed of/participate in			
		those conversations.			
1.4	Determine consistent	1.4.1 Develop maps to	CBP GIS team	Entire	Completed. Outreach to jurisdictional partners was
	implementation measures	track locations where PCB	and Bay	Watershed	conducted and updates to the previous map have been
	to use throughout the Bay	TMDLs are active, under	watershed		incorporated (reflects current information as of calendar
	watershed for tracking	development, and	jurisdiction		year 2017)
	local TMDL development	needed.	GIS leads		

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	and implementation	1.4.2 Assess available	TCW and Bay		NPDES Permits and PMPs: Outcome was a memo on			
	progress.	information on identified	watershed		incorporating PMP approaches but not numeric effluent			
		management action	jurisdictions'		limitations. Follow up is needed to examine memo.			
		implementation and	TMDL					
		determine next steps	programs		Unsure if any progress made on ID of potential IDDE			
		(e.g. status of npdes			connection to PMPs. Will consider inclusion as a separate			
		permits with regards to			item for next workplan.			
		inclusion of PMP; MS4						
		action plans to ID						
		potential IDDE						
		connections to PMPs)						
1.5	Determine whether the	1.5.1 Reasonable	PA					
	jurisdictions compile	potential analysis during						
	existing PCB outfall	permit reviews includes						
	monitoring data for NPDES	PCBs						
	dischargers and assist with	1.5.2 Virginia has an	VA		All PCB data generated using method 1668 are stored in			
	development of systems	Access Database used to			this database; this includes results from sediment samples,			
	to compile all available	store PCB data obtained			ambient water samples and point source samples. These			
	information from	from a wide array of			data are used for purposed of tracking point source PCB			
	governmental and	matrices (sediment,			results (existing conditions and follow up results when			
	academic organizations.	water, effluent, etc.). The			implementing the PMP, provides site specific information			
	This inventory will help	database structure,			that can be used for "fingerprinting" prospective sources			
	determine whether there	obtained from DRBC, was			when using available data.			
	is a need for additional	designed specific to						
	monitoring requirements	storing data analyzed and						
	to support TMDL	reported using method						
		1668 including 209 PCB						

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Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline		
	development and implementation.	congeners (aka DRBC protocol). 1.5.3 Compile an issue paper to describe the current state of monitoring and outline the roadblocks to enhancing those	STAR and TCW		No progress on issue paper.		
1.6	PA conducts an on-going National-scale Air Toxics Assessments (NATA). The 2011 NATA will be reviewed upon release to identify the sources of and exposures to air toxics, including PCBs, within the Chesapeake Bay watershed.	monitoring programs. 1.6.1 Conduct a thorough review of the 2011 NATA report. 1.6.2 Determine additional activities that could be helpful in determining where more atmospheric source data is needed.	TCW		Report was reviewed and summary slides produced in March 2016. Summary was never presented to the TCW. TCW put forward a proposal for Goal Team funding that did not go through		
1.7	Assess the information that is available and forthcoming (e.g., the characterization of Anacostia river sediments by DC Department of Energy and Environment)	1.7.1 Develop a final Remedial Investigation Report (RI Report) based on the 700 samples already collected along the 9-mile tidal portion of	DOEE and federal partners		DOEE has completed all field activities for the Anacostia River sediment monitoring project. DOEE contractor has submitted a draft RI report to the Agency and is currently under review. Release of the RI report for public comment will be in early 2018. DOEE has held multiple meting engaging the public on the project, and providing updated during 2017.		

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	that describes the most	Anacostia River between						
	highly contaminated in-	FY14 and end of FY15.						
	stream sediments in the							
	watershed to engage the	1.7.2 Study brown	DOEE and		FWS has completed the brown bullhead catfish study and			
	jurisdictions and federal	bullhead tumors in tidal	FWS		DOEE is awaiting a draft to the final report for this 3rd			
	regulators to explore the	Potomac River and			round of data collection.			
	feasibility of additional	Anacostia River between						
	remedial actions such as	2014-2016, establish						
	capping and/or dredging.	trends, if any, and to						
		determine whether or						
		not any established						
		trends are local or						
		regional;).						
		1.7.3 Install gauging and	DOEE and		DOEE in contract with USGS continues to collect water-			
		sampling stations in NW	USGS		quality samples for both lowflow and stormflow samples at			
		Branch, NE Branch and			NE Branch, NW Branch, Beaverdam Creek			
		Lower Beaver dam Creek.			(BDC), Hickey Run, and Watts Branch; and 4 smaller non-			
		Sampling storms by			gaged tributaries that flow through Washington, D.C			
		collecting sediment			Nash Run, Ft. DuPont, Pope's Branch, and Ft. Stanton;			
		samples using innovative						
		USGS tested methods to						
		calculate loads for six						
		episodes.						
		1.7.4 Collect data to	DOEE and					
		identify sources and	USGS					
		characterize						
		contributions from those						
		sources, including CSOs,						

Action			Responsible	Geographic	Expected Timeline
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#			Parties)		
		MS4 outfalls, streams,			
		and upstream			
		contributions.			
1.8	The EPA Region 3 HSCD	1.8.1 Ongoing tracking in	EPA HSCD		Tracking is ongoing in the CB watershed. HSCD is still in the
	Site Assessment program	SEMS of work in Ches.			process of developing GIS desktop tool.
	will continue to track sites	Bay Watershed Site			
	that are being evaluated in	assessment decision			
	the Chesapeake Bay	forms have been updated			
	Watershed. Additionally, a	to include checkbox on			
	GIS desktop tool is being	whether site is in Ches.			
	developed to assist HSCD	Bay Watershed, and/or			
	in identifying potential	priority areas (Baltimore			
	land sources of	Harbor, Anacostia,			
	contamination in the	Elizabeth River)			
	watershed. This project is	Site Assessment Mapper	EPA HSCD,		
	not limited to PCBs, but	(SAM) GIS tool is	TCW		
	any type of contamination	completed and ready for			
	that could be migrating	use – EJscreen is a data			
	from CERCLA sites and	layer in SAM			
	affecting the watershed.				
	The GIS tool will help to	4.0.2.0	EDA LICCO		
	identify potential CERCLA	1.8.3 Provide information	EPA HSCD		
	sites and their proximity to	to TCW for potential GIS			
	environmentally sensitive	mapping on CERCLA NPL			
	areas and receptors to	sites in the watershed			
	better focus on priority	that may be undergoing			
	site evaluations. The use	PCB remediation.			
	of EJ SCREEN will be				

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#	Description	Performance Target(s)	Party (or	Location				
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	evaluated to identify the							
	location of such sites in							
	areas with diverse							
	populations.							
1.9	The HSCD Site Assessment	1.0.1 During vegeths	HSCD, State		Pending source discovery effort			
1.9		1.9.1 During yearly	Site		Pending source discovery enort			
	Program will conduct work	workshare meeting, TCW						
	share meetings with our	workplan will be a	Assessment					
	State counterparts once	discussion point at the	Counterparts					
	per year to determine who	meetings and will use the						
	will be the lead agency for	initiative in the						
	further investigation of	prioritization of sites to						
	any potential PCBs sites	be evaluated in the CA						
	that are on the active sites	1.9.2 Also, other sites						
	list.	identified in #10 below or						
		by other methods in						
		trackdown studies, etc.						
		may be better addressed						
		under State VCP or other						
		State programs. This will						
		also be discussed at						
		workshare meetings.						
1.10	HSCD and TCW will	1.10.1 Identification and	HSCD, TCW,					
	continue to evaluate sites	mapping of potential	TSCA					
	to identify industries or	industries that historically						
	processes that used PCBs.	used PCBs in the						
	Once this list is generated,	watershed						

Action			Responsible	Geographic	Expected Timeline
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"			Parties)		
	the CERCLA, Brownfields,	1.10.2 Discuss potential			
	and RCRA programs can	PCB sources with TCW			
	better focus resources on	and TSCA (e.g., power			
	identifying and	plants, railroad			
	investigating these types	maintenance yards, etc.)			
	of sites. As significant	1.10.3 Identify locations	HSCD	-	
	sources of PCBs, or other	of industries within the			
	contaminants that are	watershed that may be			
	migrating into the	potential PCB sources			
	watershed from	1.10.4 Obtain information	HSCD, TCW	-	
	contaminated land sources	on PCB hotspot areas			
	are discovered, HSCD will	within the watershed and			
	share this information as	try to correlate CERCLA			
	part of the progress	sites or other sites			
	monitoring of this	identified from above			
	strategy. Additionally, if	with those hotspots.			
	there are potential land	1.10.5 Use information			
	sources that other	and data generated from			
	programs have found,	above to pre-screen and			
	HSCD can investigate	prioritize sites to			
	those potential sources	determine whether			
	through coordination with	further assessment is			
	the appropriate authority.	needed and by whom.			

Action			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
1.11	The EPA R3 NPDES Permits	1.11.1 The NPDES	EPA R3		Ongoing
	Branch will continue to	Permitting Program will	NPDES		
	address PCBs through the	draft permits with a focus	Permits		
	CWA framework. Where	on ensuring that PCB	Branch		
	waters have been	WLAs are clear and			
	identified as impaired and	enforceable and			
	a local TMDL has been	consistent with the			
	established creating WLA	TMDL.			
	for point sources, the	1.11.2 The NPDES			Ongoing
	NPDES Permitting program	Permitting Program will			
	will ensure that permits	review permits developed			
	are consistent with the	by the jurisdictions with a			
	TMDL. The NPDES	focus on ensuring that			
	Permitting Program will	PCB WLAs are clear and			
	draft and review permits	enforceable and			
	with a focus on ensuring	consistent with the			
	that PCB WLAs are clear	TMDL.			
	and enforceable. The	1.11.3 The NPDES			Ongoing
	NPDES Enforcement	Enforcement Program,			
	Program, through state	through state oversight			
	oversight and its	and its independent			
	independent compliance	compliance monitoring			
	monitoring and	and enforcement			
	enforcement authorities, will ensure that permit	authorities, will ensure			
	requirements are met. If a	that permit requirements			
	permittee is in non-	are met. If a permittee is			
	compliance with its	in non-compliance with			
	compliance with its	its compliance			

Action			Responsible	Geographic	Expected Timeline
#	Description	Performance Target(s)	Party (or	Location	
"			Parties)		
	compliance obligations,	obligations, EPA will take			
	EPA will take timely and	timely and appropriate			
	appropriate action,	action, including			
	including exercising its	exercising its			
	enforcement authority, to	enforcement authority, to			
	ensure that the permittee	ensure that the permittee			
	returns to compliance in	returns to compliance in			
	an expeditious manner.	an expeditious manner.			
1.12	The EPA R3 Land and	In 2016 and 2017, the	EPA Region 3		There were 2 inspections at Aberdeen and Delmarva
	Chemicals (LCD) Toxics	EPA R3 LCD Toxics	Land and		stations in 2016-2017, and more planned for 2018
	Program Branch will	Program will perform	Chemicals		
	continue to ensure	inspections at facilities	Devision		
	compliance with PCB TSCA	within the R3 states			
	regulations through its	based on potential for			
	PCB inspection and	PCB releases, cumulative			
	enforcement program.	burden on EJ			
	Inspections will be	communities, or			
	targeted based on	permitting. The R3 Toxics			
	potential for releases,	Program Branch will also			
	cumulative burden on EJ	responds to on			
	communities, or	tips/complaints that			
	permitting. The R3 Toxics	involve potential for			
	Program Branch will also	illegal disposal and			
	responds to on	significant risk.			
	tips/complaints that				
	involve potential for illegal				
	disposal and significant				
	risk.				

		Red - action has not b	ı	l	
Action	Description	Porformance Target(s)	Responsible	Geographic Location	Expected Timeline
#	Description	Performance Target(s)	Party (or Parties)	LUCALIUM	
1.13	The EPA R3 LCD Office of	Overall performance	Lockheed		Upal Ghosh and UMBC researchers were involved in
1.13		target is completion of	Martin; MDE;		carbon amendment work for use in remediation activities.
	Materials Management	remedial actions specified	will require		
	will continue to partner with the Maryland		· ·		Tech decisions for remediation may be useful as case studies to inform other remediation activities (e.g.
	•	in the Feasibility Study	EPA approval		·
	Department of	approved by MDE and	of a Risk		Anacostia)
	Environment to oversee	EPA Region III.	Based		
	the PCB clean up at the	Incremental steps include	Disposal		
	Lockheed Martin plant	permit applications,	Approval		
	located in Middle River,	approvals, mobilization,	Application		
	Maryland. The Middle	sediment removal,	(RBDAA)		
	River facility, which is	confirmatory sampling, in			
	located on Cowpen Creek,	situ treatment			
	is considered to be a major	amendment application,			
	contributor to PCBs in the	post-closure			
	Bay. Phase 2 of the clean-	bioaccumulation			
	up is commencing.	monitoring, and a 5-year			
		review submittal			
1.14	The Chesapeake Bay	CBC will, in turn, pursue	CBC		
	Commission will work	action within our			
	collaboratively with the	member state General			
	Bay Program partners to	Assemblies and the			
	identify legislative,	United States Congress.			
	budgetary and policy	See CBC Resolution #14-1			
	needs to advance the	for additional information			
	goals of the Chesapeake	on the CBC's participation			
	Watershed Agreement.	in the management			
		strategies.			

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Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
1.15	EPA will publish the April	Publish the Advanced	EPA Office of		Not anticipated to move forward as a proposed rule. Will
	7, 2010 Advanced Notice	Notice of Proposed	Chemical		consider striking in next workplan.
	of Proposed Rulemaking	Rulemaking (ANPRM:	Safety and		
	(ANPRM) in the Federal	April 7, 2010) in the	Pollution		
	Register for Public	Federal Register for	Prevention,		
	Comment. The Proposed	Public Comment.	Office of		
	Rulemaking is to reassess		Pollution		
	the ongoing authorized		Prevention		
	uses of PCBs to determine		and Toxics		
	whether certain use				
	authorizations should be				
	ended or phased out				
	because they can no				
	longer be justified under				
	section 6(e) of the Toxic				
	Substances Control Act,				
	which requires that the				
	authorized use will not				
	present an unreasonable				
	risk of injury to health and				
	the environment.				
Manage	ment Approach 2: Education	and Awareness			

2.1	Develop PMP guidance	Contingent upon	VA DEQ (The	Still important to pursue, working to free up staff
	document for the control	completion of VA DEQ's	document	resources to keep developing materials for draft PMP
	and reduction of PCBs in	work to evaluate and	will be	guidance.
	NPDES regulated	assess cross-jurisdiction	Virginia	
	stormwater and	applicability	Specific, but	
	wastewater including an		can serve as a	

Action			Responsible	Geographic	Expected Timeline
#	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
	inventory of stormwater		prototype for		
	BMP options. This		a larger		
	document would provide		effort)		
	guidance to all Bay				
	jurisdictions in				
	implementing PCB load				
	reductions established for				
	dischargers through local				
	TMDL development while				
	recognizing the need for				
	flexibility in PMP design.				
	Develop guidance for				
	unregulated sources of				
	PCBs for use in developing				
	implementation plans				
	under TMDLs.				
2.2	Working with local	2.2.1 Secure GIT Project	Diversity		GIT Project funding was awarded in early 2016
	government and non-	funding.	Action Team		Release of first phase (poster/infographic) expected early
	profit organizations, the				2018
	TCW will inform the public	2.2.2 Inventory existing	Project award		
	regarding risks from	approaches to issuing fish	recipient in		
	consuming contaminated	consumption advisories	coordination		
	fish by developing	and study effectiveness	with DAT and		
	communications materials	of and compliance with	TCW		
	and corresponding	those advisories in order			
	procedures for their	to develop enhanced			
		tools			

			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	·
#	•	5 ()	Parties)		
	dissemination throughout	2.2.3 Test the new tools	Project award		
	the targeted communities.	and work on optimization	recipient in		
			coordination		
			with DAT and		
			TCW		
		2.2.4 Implement and	Bay Program		
		disseminate new tools in	partners		
		order to explore the			
		extent to which diverse			
		populations are located in			
		areas where fish			
		advisories are being			
		issued, using EPA's			
		EJSCREEN tool.			
2.3	Compile education	2.3.1 Identify potential	TCW		FCA infographic poster in final stages of development. Will
	materials regarding	resources			be published and distributed through the watershed in
	existing procedures and	2.3.2 Compile education			2018.
	best practices for containment and	materials			
	prevention of release of				
	PCBs.				
Manage	ement Approach 3: Voluntary	Programs			
3.1	Coordinate a voluntary	3.1.1 Identify a project	TCW		Have RFP out for GIT funded project to do a feasibility
J.1	action program to reduce	lead	1000		study. After awards are given, work will begin and project
	transformers and other	1000			will be completed by end of calendar year 2018.
	PCB containing equipment	3.1.2 Estimate location	Contingent		The second sychia or datendar year 2010.
	(e.g., fluorescent light	and volume of PCB-	upon		
	(- 0,	containing equipment			

	Red - action has not been taken or has encountered a serious barrier				
Action			Responsible	Geographic	Expected Timeline
#	Description	Performance Target(s)	Party (or	Location	
т			Parties)		
	ballasts). Include those	3.1.3 Estimate costs of	available		
	classified as PCB free (less	replacing PCB-containing	resources		
	than 50 ppm) Provide to	equipment			
	program participants	3.1.4 Identify potential			
	information on	incentives and present			
	remediating PCB	summary of cost			
	contamination on-site	information to land			
	from historical releases of	owners			
	these transformers and	3.1.5 Obtain commitment			
	use EPA's EJ SCREEN tool	from land owners to			
	to help identify where	voluntarily replace PCB			
	such equipment is located	containing equipment			
	in areas with diverse	with consideration to			
	populations.	include activities in areas			
		with diverse populations			
Manage	ment Approach 4: Science				
4.1	Support research on cost-	4.1.1 Apply for GIT	TCW		Further work on trackdown study ongoing. Possibility of a
	effective tools for track-	project funding, or secure			PCB consortium on trackdown and resources in fall 2018 in
	down studies and provide	other resources.			coordination with Balitmore Urban Waters Partnership (If
	a mechanism for	4.1.2 Conduct interviews,	Contingent		PCB Consortium goes forward, a new 5 th factor and
	municipalities to share	literature reviews and	upon		management approach will be added to the logic
	information on lessons	hold a technical	resources		table/workplan)
	learned from PMP	workshop to gather			
	development and	information on best			
	implementation strategies	practices.			
	and methods for	4.1.3 Develop a guidance			
	documenting and sharing	document on best			
	the information.	practices for effective			

		Red - action has not t	Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	
#	•		Parties)		
		implementation of PCB			
		track down studies in the			
		TMDL context			
4.2	Identify barriers and	Apply for a STAC	TCW; VA DEQ		
	opportunities related to	workshop or identify			
	more frequent use of EPA	additional potential			
	1668 for contaminated	resources			
	sites, wastewater and				
	regulated and unregulated				
	stormwater dischargers as				
	a screening tool (as is				
	underway in VA) or for a				
	targeted subset of				
	permittees. This effort				
	could also be targeted to				
	industrial stormwater				
	permittees with SIC				
	classifications that indicate				
	the facility has the				
	potential for PCB				
	contamination on site				
	from historical use or				
	current operation or				
	disposal of PCB containing				
	materials.				
4.3	Encourage use of the high-	Apply for a STAC	TCW; VA DEQ		
	sensitivity congener-based	workshop of identify an			
	methods to analyze PCBs	alternative funding			

Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	to ensure that PCB sources	source to achieve this			
	are being characterized	item.			
	accurately when such				
	characterization can help				
	with source identification				
4.4	A project was completed	4.4.1 Estimate the	Chesapeake		Exploratory work being done to incorporate qualitative
	to determine the relative	potential toxic	Stormwater		scoring tools into BMP implementation scenarios in Phase
	amount of PCB reduction	contaminant reduction	Network and		6 CAST.
	that might occur across	associated with the	TCW		
	the range of BMPs	implementation of BMPs			
	implemented for the	for sediment and nutrient			
	Chesapeake Bay nutrient	reduction under the			
	and sediment TMDL. The	Chesapeake Bay TMDL.			
	BMPs will be cross-	4.4.2 Provide water			
	correlated with	resource managers with			
	contaminant pathways	better BMP data to			
	and their association with	develop more effective			
	land use and industrial	local TMDLs to control			
	sources (e.g., urban	toxic pollutants in the			
	stormwater, agriculture,	watershed.			
	landfills, dredged material	4.4.3 Recommend			
	disposal facilities,	specific stormwater			
	hazardous waste sites, and	treatment and pollution			
	industrial operations). The	prevention practices that			
	study assessed and	could maximize removal			
	explained the most	of toxic contaminants in			
	beneficial management	the Bay watershed			
	actions that could leverage				

		Red - action has not b			
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	current local TMDLs and				
	watershed				
	implementation plans				
	(WIPs) to achieve multiple				
	benefits for nutrient,				
	sediment, and toxic				
	contaminant reductions.				
4.5	Review the 2015 NATA	4.5.1 Review NATA report	TCW		The 2015 NATA report is the same as the 2011 NATA
	report to determine the				report, but which was updated in December 2015.
	need for further				
	investigation of				
	atmospheric sources of				
	PCBs, characterization of	4.5.2 Review atmospheric			
	PCB concentrations in	deposition study based in			
	atmospheric deposition to	Delaware estuary			
	the watershed and Bay,				
	and determine the				
	significance of these	4.5.3 Analyze need for			
	sources for				
	bioaccumulation in fish.	next steps			
	Homolog distribution				
	profiles for PCBs in				
	atmospheric deposition				
	could be evaluated to				
	determine whether mid-				
	weight congeners are				
	present at levels that				

	WORK PLAN ACTIONS					
	Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier					
		Red - action has not t	Responsible	Geographic	Expected Timeline	
Action	Description	Performance Target(s)	Party (or	Location	F	
#			Parties)			
	significantly contribute to					
	bioaccumulation in fish.					

Definitions:	
EPA	U.S. Environmental Protection Agency
DE DNREC	Delaware Department of Natutral Resources and Environmental
	Control
DOEE	District of Columbia Department of Energy and Environment
MDE	Maryland Department of the Environment
MD DNR	Maryland Department of Natural Resources
NYS DEC	New York State Department of Environmental Control
PA DEP	Pennsylvania Department of Environmental Protection
VA DEQ	Virginia Department of Environmental Quality
WV DEP	West Virginia Department of Environmental Protection
USGS	U.S. Geological Survey
FWS	U.S. Fish and Wildlife Service
UMCES	University of Maryland Center for Environmental Science
UMBC	University of Maryland Baltimore County
NOAA	National Oceanic and Atmospheric Administration
USDA	U.S. Department of Agriculture
NRCS	National Resource Conservation Service

DoD	U.S. Department of Defense
USACE	U.S. Army Corps of Engineers
DOT	Department of Transportation
SRBC	Susquehanna River Basin Commission
СВР	Chesapeake Bay Program Partnership
СВРО	Chesaoeake Bay Program Office
WQGIT	Water Quality Goal Implementation Team
STAC	Scientifical and Technical Advisory Committee
MB	Chesapeake Bay Program's Management Board
PSC	Chesapeake Bay Program's Principles' Staff Committee
WIP	Watershed Implementation Plan
TMDL	Total Maximum Daily Load
NATA	National Air Toxics Assessment
DAT	Chesapeake Bay Program Diversity Action Team
HSCD	EPA Hazardous Site Cleanup Division
TSCA	Toxic Substance Control Act
PMP	Pollution Minimization Plan
ASTSWMO	Association of State and Territorial Solid Waste Management Officials
CSN	Chesapeake Stormwater Network